1. Biographical Information:
   Born and raised in Birmingham, Alabama, Graduate of UAB and Miles College; Married, served as the first black City Council President, served as Mayor of the City of Birmingham from 2010-2017, only candidate in this race to bring in over $2 Billion dollars in revenue for the city and over $450 million in the city's reserves without raising taxes or laying any city workers off. Servant of God and servant leader for the people with experience, integrity, honesty, and transparency.

2. N/A

3. The biggest challenges facing Birmingham in the next five years will be reducing crime, strengthening our educational system and neighborhood redevelopment and revitalization. I would address crime through the implementation of the 21st Century Policing protocols and increase the number of city funded programs that will address the root cause of crime. I will continue to offer reading initiative programs, mentoring programs, fund dropout prevention programs, provide job opportunities, eradicate income inequality, by utilizing a holistic approach and get the public, private and educational sectors more involved in a multi-faceted approach to reduce crime in our city.

   In strengthening our educational system, I would increase the amount of funding to expand the Pre-K program in every K-5 and elementary school, as well as institute additional comprehensive career tech/vocational training programs in each high school and continue the partnership of the Workforce Development Center that was started under my administration and continue apprenticeship programs such as the police and fire training academies that were also started under my administration. To address neighborhood revitalization and redevelopment, I would implement the comprehensive strategic plan that was established under my administration in which all neighborhoods participated in, including their neighborhood framework plans and prioritized their dreams and desires for the communities in which they live, work and play. I would continue to pave roads, cut lots, tear down dilapidated houses, have better street lighting, and make certain that the Land Bank Authority Program which was implemented under the Bell administration, is being properly utilized.

4. I will continue to improve and increase the tech hire programs that were established by the Bell Administration which included Innovate Birmingham which provided training for tech jobs and coding. I would also develop and fully fund a specialized department within the Economic Development Division that will focus
on increasing and expanding diverse opportunities and partnerships for women and minorities to participate in city-based projects.

5. The Bell Administration will focus on redeveloping neighborhoods and communities through revitalization and development in depressed areas such as Ensley, North Birmingham, West End, South side and the East side. The city must commit to rebuild the economic base that these areas once had similar to what the Bell Administration did in the Five Points West Area so that these communities can thrive once again. The Bell Administration will recommend that municipal property taxes remain flat, that even if property taxes increase, any residents that have been in their homes over ten years, will not experience an increase in their property taxes. We will also have programs on home ownership, partner with Habitat for Humanity, work with HUD officials in securing additional funds and build mixed used housing for those displaced residents as my administration did when residents in Pratt City Community were displaced when a tornado came through destroying their homes, school, library and fire station.. My Community Development Department will also assist in providing funds for property rehabilitation for homeowners who have lived in their homes for ten years or more.

6. Under my administration, all services will be implemented in every neighborhood across the board.

7. The Bell Administration would seek input and increase resident's participation by holding a series of town hall meetings prior to the submission of the Mayor's proposed budget to the city council. Yes, I would support a plan for participatory budgeting. It is my pledge to work in a cooperative spirit with the residents and council so that our city will advance in a progressive, united, and forward thinking direction through consultation, collaboration, and communication..

8. My administration will meet with those agencies and organizations who have expertise and a proven track record in providing wrap around services and shelter to the homeless population and request that they provide effective plans in a timely manner so that a sound financial decision can be made based on an assessment of those plans and proposals. We would review the best plans and practices that have worked well in the past and what is lacking as the agencies and organizations propose a strategic plan. I would jointly review those proposals and make a financial decision for the most effective use of those funds.

9. It would be premature to add or remove any programs until a thorough evaluation has been made.

10. A comprehensive evaluation must be made of what is needed in order to put the city back on track and meeting the most pressing needs of the citizens. That would require having discussions with citizens as to what their priorities are in all 99 neighborhoods.

11. By working and encouraging more businesses to move into the city of Birmingham and spur economic opportunities for women and young entrepreneurs.

12. We will seek to build and expand rapid city bus transit to all segments of the city...

13. The root cause can only be addressed by the Alabama State Legislature and the Alabama Public Service Commission that have the statutory responsibility to regulate energy costs for the citizens of Birmingham.

14. By implementing the 21st Century Policing Program, neighborhood watch programs, getting parents, churches and business community involved as well as increased lighting throughout the city.
15. The Birmingham Police Department should have no role in enforcing Federal law as it relates to immigration policy. We would only collaborate with ICE when violent crimes have been committed.